Building institutional capacity for adjudication

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Structure

- State of adjudication pre-IBC
- State of adjudication post-IBC

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Capacity building

Recap: State of general adjudication in India

WB Ease of Doing Business 2018: Enforcing contracts in India

Time (in days)	1445	
Service	45	
Trial & judgement	1095	
Enforcement of judgment	305	

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Attorney fees	22	
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Cost (% of claim value)	31	
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Quality of judicial processes index (0-18)	10	
Court structure & proceedings (-1-5)	4.5	
Case management (0-6)	1.5	
Court automation (0-4)	2	
Alternate dispute resolution (0-3)	2	

Recap: Insolvency adjudication in India pre-IBC

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SICA days (1985-2002)

Outcomes¹

Dismissed / abated	53%	
Recommended for liquidation	22%	
Rehabilitation	9%	
Pending	15%	

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¹Sengupta, Sharma, and Thomas 2016.
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SICA days (1985-2002)

Outcomes¹

Dismissed / abated	53%	
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Time taken

Disposal before BIFR	6 years ²
Winding up	38% more than 10
	years ³

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¹Sengupta, Sharma, and Thomas 2016. ²**ibid**.

³Ravi 2015.

Debt recovery tribunals (1993 -)

- In a sample of 15 cases, 60% took anywhere between 2 and 10 years. (Ravi 2015)
- In cases filed by lenders, tribunal accounts for 26% of the delay. (Regy and Roy 2017)

Post IBC

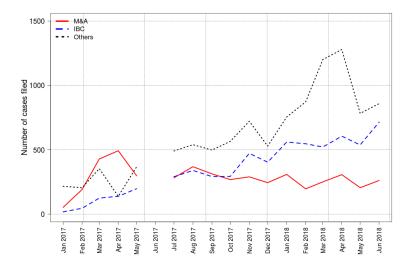
IBC: three structural changes

- 1. Reformed the role of judiciary in resolution.
- 2. Timelines throughout the linear resolution process.

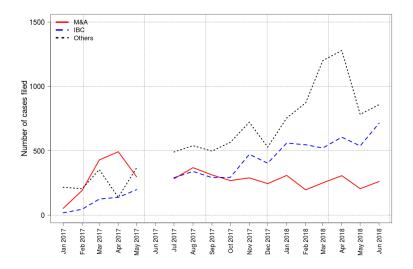
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3. Capacity

Workload build-up (January 2017-June 2018)



Workload build-up (January 2017-June 2018)



Misleading!

Time-span of cases under IBC

761 petitions admitted from December 2016 until June 2018⁴:

Within 180 days	24
180-270 days	73
270-360 days	62
More than 360 days	9

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⁴Bhatia, Singh, and Zaveri n.d.

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Not all of this is attributable to judiciary!

⁴Bhatia, Singh, and Zaveri n.d.

Adjudication in the early days of IBC

Empirical analysis of NCLT orders disposing of insolvency petitions $^{5}\colon$

- Sample period: 1st December, 2016 to 30th November, 2017
- 831 orders of the NCLT
- 23 fields binary values, numerical values, qualitative categories
- Hand collected data.

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Only represents up to 1/2 the life cycle of a case.

⁵Bhatia, Marwah, et al. 2018.

Duration of disposal

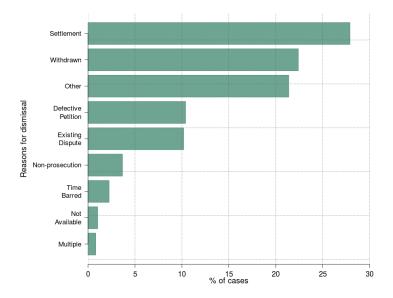
- T0: Date of filing T1: Date of first hearing
- T2: Date of final disposal

Stages	Observations	Median time
		(in days)
T0 to T1	69	14
T1 to T2	211	16
T0 to T2	115	34

Time taken for disposal of petitions

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Grounds of dismissal



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Capacity building

Maximum use of technology and minimum human intervention, such as:

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1. E-filing

Maximum use of technology and minimum human intervention, such as:

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- 1. E-filing
- 2. Case management software

Maximum use of technology and minimum human intervention, such as:

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- 1. E-filing
- 2. Case management software
- 3. Facility for remote audio-visual hearings

- Maximum use of technology and minimum human intervention, such as:
 - 1. E-filing
 - 2. Case management software
 - 3. Facility for remote audio-visual hearings
- Pre-hearing conferences
- Research assistance for tribunal members
- Performance and financial accountability measures

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Data, data and more data!

- Understanding outcomes of the law
 - Proceedings (filings, transcripts of hearings and orders) to be published after completion.

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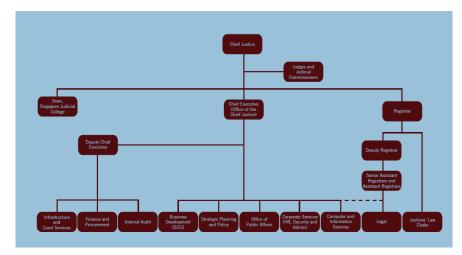
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Case-load forecasting

Institutional capacity: Singapore



Organisation chart of Supreme Court of Singapore

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