

# Banking on Innovation



# Banking on Innovation

- I. The Innovation Setting
- II. From Equity to Debt
- III. Three Looks at Bank Financing and Innovation
- IV. The Ecosystem for Innovation Finance



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## The Innovation Setting

- Not like conventional corporate investment (e.g., capital expenditures)
  - **Radical uncertainty:**
    - Difficult to predict even the form of the potential outcomes
    - Not possible to estimate expected values for range of possible outcomes

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## The Innovation Setting



1888



1961



1965

2009



2003



1980



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## The Innovation Setting

*Innovation is experimental*

*Difficult to discern worthy projects:  
Only way to get better information  
about a project is to invest and see  
what happens*

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## The Innovation Setting

*Innovation is experimental*

*Staged financing*

Continuing re-evaluation of real options  
Winners and losers don't get decided in product markets  
Whether best projects get to the top depends on investors' org environments  
Somewhat *idiosyncratic* live-or-die decisions



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## The Innovation Setting

*Innovation is experimental*

*Staged financing*

**Skewed returns:** 10% of innovations may acct for 90% of returns

**Information asymmetry:** Contracting is difficult.

**High adjustment costs**

High %-age of intangible assets  
Especially embedded in human capital  
50% of R&D is wages & salaries  
Loathe to lose or layoff human K

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## From Equity to Debt

*Early assumption:  
equity more conducive to innovation*

*Uncertainty and long time horizons:  
Lenders risk averse; short-term  
focused  
Share no upside from borrower  
firm's success  
Instead, debt demands regular cash  
flows  
Seemingly not set up to tolerate  
failure as easily as equity  
Lenders like tangible, redeployable  
assets for collateral*



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## From Equity to Debt

*Early assumption:  
equity more conducive to innovation*

*“[I]nformation problems, skewed and highly uncertain returns, and lack of collateral value likely make debt a poor substitute for equity finance.”*

*Brown, Fazzari, Peterson (JF '09)*

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## From Equity to Debt

Intangible assets used as collateral

Lender intervention →

Efficient refocusing of innovation activity

Agency costs of equity

*Going public reduces novelty*

*Analyst coverage, stock liquidity*

—reduce info asymmetry, lower capital costs

BUT analyst coverage → S/T earnings targets

Stock liq → TKO exposure

*Managerial myopia*

→ Activist investors may demand short-term stock returns

*Information asymmetry*

→ stock market undervaluation

→ manager ouster or hostile TKO

*Anti-TKO provisions may go too far: no benefit to innovation*



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## Three Looks at Bank Financing and Innovation

1. Lender governance  
Post-covenant-violation intervention  
→ Efficient refocusing of innovation activity  
Especially for high-agency-cost firms

(Gu, Mao & Tian (JLE '17);

Chava, Nanda & Xiao (Rev. Corp. Fin Stud. '17))

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## Three Looks at Bank Financing and Innovation

2a. Improved property rights for patents

→ lower loan pricing

Especially for:

higher patent and citation counts  
more general, younger patents

Natural experiments:

**TRIPS**

State anti-recharacterization statutes (protect SPV)

(Chava, Nanda & Xiao (Rev. Corp. Fin Stud. '17))



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## Three Looks at Bank Financing and Innovation

- 2b. Improved property rights for patents  
Among innovating firms, pledging patent collateral  
→ more borrowing, R&D spending  
Especially for financially constrained firms

Natural experiment:

DE state anti-recharacterization statute  
+ 4 fed court decisions

(Mann (JFE '18))

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## Three Looks at Bank Financing and Innovation

3. Interstate and intrastate banking deregulation
  - a. Interstate deregulation
    - increased innovation by public manufacturing firms
    - Enabled geographic diversification of credit risk
    - Enabled banks to finance riskier projects
    - (Amore, Schneider & Zaldokas (JFE '13))
  - b. Intrastate deregulation
    - less, and less risky, innovation in small private firms
    - Market concentration benefited large banks
    - Enhanced bargaining power over small firms
    - (Chava, Oettl, Subramanian & Subramanian (JFE '13))



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## The Ecosystem for Innovation Finance

Institutional context surrounding  
bank-borrower relationship  
[CDS & securitization mkts & FinReg]

***CDS markets– Limits of lender governance***

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## The Ecosystem for Innovation Finance

Institutional context surrounding  
bank-borrower relationship  
[CDS & securitization mkts & FinReg]

### *CDS markets– Limits of lender governance*

Inception of CDS trading  
→ riskier reference firm

Hedged banks increase credit  
supply to reference firms  
→ higher default risk  
Looser covenants and monitoring



# Banking on Innovation

## The Ecosystem for Innovation Finance

Institutional context surrounding  
bank-borrower relationship  
[CDS & securitization mkts & FinReg]

### ***CDS markets– Limits of lender governance***

Inception of CDS trading  
→ riskier reference firm

Potentially offsetting effects

Hedged banks increase credit  
supply to reference firms  
→ higher default risk  
Looser covenants and monitoring

### *CDS promotes innovation:*

Improves banks' risk tolerance  
→ allows borrower risktaking

### *Looser covenants:*

Lower probability of lender intervention  
Later intervention if any  
Could be good or bad:  
More novel innovation?  
More failures?

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