Dividend Policyand Corporate Governance Reform: The importance of Personal Liability in Enforcement.

Santosh Koirala*
Andrew Marshall
Chandra Thapa
Strathclyde Business School

Motivation:

Reputation Argument of DPR and Substitution Hypothesis

- ➤ With weaker CG environment, firms are motivated to pay higher DPR to establish a reputation of being fair to minority investors (Easterbrook, 1984; La Porta et al., 2000; Glendening et al., 2016; *JIBS*).
- ➤ Higher DPR is associated with a reputation that may help firms achieve easier access to external capital (La Porta et al., 2000, *JF*), and be rewarded with higher market valuation in a weaker investor protection regime (Pinkowitz et al., 2006, *JF*).
- ➤ However, higher DPR is a costly strategy, this reduces the internal funds available for financing value-enhancing corporate investments (DeAngelo et al., 2006, JFE; Caton et al., 2016, *JCF*; Glendening et al., 2016, *JIBS*).
- ➤ Alternatively, CGR with mandatory provisions reduces agency problem
- CGR should substitute DPR (Substitution Hypothesis)

Motivation...

Emerging markets: Ideal setup to test substitution hypothesis between CGR and DPR.

Two Stylized Features of EM

- greater conflicts of interest between controlling insiders and minority outsiders
 - Weaker IP regime (*Bekaert and Harvey*, 2003, *JEF*; *Claessens and Yortuglu*, 2013, *EMR*), associated higher private benefits at the disposal of corporate insiders (Bertrand et al., 2002, QJE)
 - Makes reputational role of dividends particularly relevant in these emerging markets (*Pinkowitz et al., 2006, JF*)
- ➤ Weaker market forces of corporate scrutiny (*Aggarwal et al., 2008, RFS*).
 - Mandatory CGR should be an policy tool to improve corporate governance practices
 - Shift in the CG environment through mandatory CG enforcement could make the reputational role of high DPR less relevant.

Motivation...

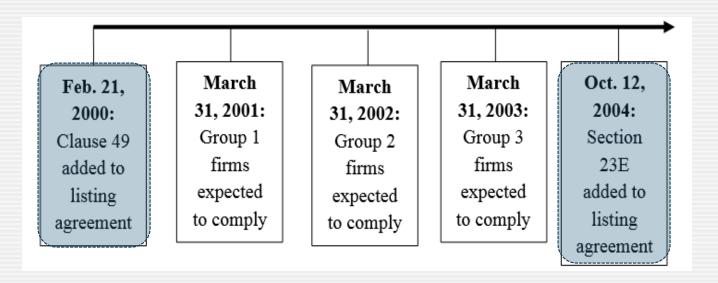


CGR in India (Clause-49)

- Emerging economy (context).
- Provides two reform-shocks to test the adequacy CGR of sanctions in examining Substitution Hypothesis.
- The setting has been used in previous empirical studies in law and finance (Dharmapala and Khanna, 2013, JLEO)

CGR in India





Any firm listed before 2000 who did not meet the paid-up capital or net worth criteria are in Control Group. Rest are in Treatment Group.

Hypotheses Development 1. CGR- DPR Substitution Hypothesis

 H_1 : Following the introduction of Clause-49 in 2000, affected firms reduce their DPR more than the unaffected firms.

- With weaker external corporate governance, firms would be motivated to pay higher DPR to establish a reputation of being fair to minority investors.
- CG environment in India was largely informal prior to the adoption of Clause-49, the adoption should enhance external shareholders' confidence in accepting the improved corporate governance practices of affected firms.
- Should make the reputational role of DPR less relevant.

2. CGR-DPR Substitution

7

Expansion of harsher sanctions

 H_2 : Following the enforcement of Section-23E in 2004, the affected firms reduce their DPR to a greater extent than their control counterparts.

Economic rationale:

- Global convergence of CGR standards the quality of the legal and enforcement environments is the ultimate differentiating factor for CG effectiveness (*La Porta et al., 2006 JF; Martynova and Renneboog, 2011, JCF*).
- The effectiveness of regulatory intervention, particularly for evolving regulatory regimes of emerging markets, depends on the severity of sanctions (*Becker*, 1968, *JPE*; *Dutcher*, 2005, *ASLJ*).
- Expansion of personal liability in sanction improves effectiveness of CGR. Therefore substitution should be more effective following CGR with expansion of

Univariate Analysis

 		((8))				
Panel A: (period of [t-3, t+3] for Clause-49 adoption)	Pre- Clause-49	Post- Clause-49	Difference	t-stat	No. of Obs.	
DPR (Control)	0. 1492	0. 1443	-0.0049	1.0139	1944	
DPR (Treated)	0. 1741	0. 1756	0.0015	0.1953	7749	
Difference in Differences (D	iD)		0.0064	0.5913		
Panel B: (period of [t-3, t+3] for	Pre-	Post-	Difference	t-stat	No. of Obs.	
Section-23E imposition)	Section-23E	Section-23E				
DPR (Control)	0.1467	0.1396	-0.0071	1.65	2096	
DPR (Treated)	0.1582	0.1310	-0.0272	-8.97***	10105	
Difference in Differences (D	iD)		-0.0201	-7.79***		/2017

Multivariate Analysis

7	_	- 11
Ĺ	Q	-))
//		//
1		// /

$$DPR_{it} = \alpha + \beta . Treat_i . After_CL49_t + X_{i,t-1} . \delta + \gamma_i + \tau_t + g_i t + e_{it}$$

$$DPR_{it} = \alpha + \beta . Treat_i . After_S23E_t + X_{i,t-1} . \delta + \gamma_i + \tau_t + g_i t + e_{it}$$

		D 1 417 111 D		
	F43	F03	Pividend Payout Ratio (DPR)	[4]
DiD_CL49 [Treat _i . After_CL49 _t]	0.02 (0.64)	0.03 (1.27)		
DiD_S23 [Treat _i . After_S23E _t]			-0.03*** (-3.56)	-0.05*** (-4.17)
Size		-0.07*** (-6.69)		-0.05*** (-3.42)
Leverage		0.01 (0.17)		0.09 (1.63)
ROA		-0.02*** (-5.29)		-0.02*** (-5.30)
Tobin's Q		0.01* (2.25)		0.01* (2.13)
Volatility		-0.00 (-0.87)		-0.00 (-0.15)
Buy-back dummy		0.01 (0.24)		0.03 (0.75)
FII				0.12* (1.71)
DII				-0.03 (-0.82)
Year FE Firm FE Firm-specific trend	YES YES YES	YES YES YES	YES YES YES	YES YES YES
Adj. R ² (within) No. of Firms No. of observations	0.02 1201 7036	0.24 1201 7036	0.10 805 3089	0.24 805 3089

Robustness Test



- Matched Firms
- False Experiments Test
- Shorter Period, (2003-2006)
- First Difference Regression
- Self-selection Issue

Exploring Firm's Heterogeneity:

		1
(11)
$/\!\!/$		
"		

[1] [2] DIDID-High paying [Treat_i .After_S23E_t.High_paying_t] (-6.67) DIDID-Leverage [Treat_i .After_S23E_t .Leverage_t] (-2.89) Size -0.01 (-2.40) Leverage 0.06 0.07 (-2.40) Everage 0.06 0.07 (-1.10) ROA -0.018*** -0.012*** (-6.63) (-5.82) Tobin's Q 0.02* 0.02 (1.95) (1.62) Volatility -0.012** -0.001 (-2.30) (-0.20) FII 0.002** 0.001 (-2.30) (-0.20) FII 0.002** 0.001 (-0.20) DII -0.01 -0.03 (-0.20) DII -0.01 -0.03 (-0.29) Everage 0.02 (1.95) (-0.49) Year FE YES YES YES Firm specific trend YES YES YES YES Firm specific trend YES		Payout Heterogeneity	Leverage Heterogeneity
Treat _i . After_523E _t . High_paying _i (-6.67)		[1]	[2]
DIDID-Leverage -0.16*** [Treat _i · After_S23E _t · Leverage _i] -0.01 Size -0.06 (-1.20) (-2.40) Leverage 0.06 0.07 (1.22) (1.10) ROA -0.018*** -0.012*** (-6.63) (-5.82) Tobin's Q 0.02* 0.02 (1.95) (1.62) Volatility -0.012*** -0.001 (-2.30) (-0.20) FII 0.002** 0.001 (2.56) (1.02) DII -0.01 -0.03 (-0.28) (-1.04) Buy-back dummy -0.01 -0.01 (0.57) (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795	DIDID-High paying	-0.15***	
C-2.89 Size	$[Treat_i . After_S23E_t. High_paying_i]$	(-6.67)	
C-2.89 Size			
Size -0.01			
(-1.20) (-2.40) Leverage 0.06 0.07 (1.10) ROA 0.018*** -0.012*** (-6.63) (-5.82) Tobin's Q 0.02* 0.02 (1.95) (1.62) Volatility -0.012** -0.001 (-2.30) (-0.20) FII 0.002** 0.001 (2.56) (1.02) DII -0.01 -0.03 (-0.28) (-1.04) Buy-back dummy -0.01 -0.01 (0.57) (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Firm specific trend YES YES Adj. R ² (within) 0.38 No of Firms 679 795	$[Treat_i . After_S23E_t . Leverage_i]$		(-2.89)
(-1.20) (-2.40) Leverage 0.06 0.07 (1.10) ROA 0.018*** -0.012*** (-6.63) (-5.82) Tobin's Q 0.02* 0.02 (1.95) (1.62) Volatility -0.012** -0.001 (-2.30) (-0.20) FII 0.002** 0.001 (2.56) (1.02) DII -0.01 -0.03 (-0.28) (-1.04) Buy-back dummy -0.01 -0.01 (0.57) (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Firm specific trend YES YES Adj. R ² (within) 0.38 No of Firms 679 795	Size	-0.01	-0.03**
Leverage 0.06 (1.22) 0.07 (1.10) ROA -0.018*** (-6.63) -0.012*** (-5.82) Tobin's Q 0.02* (1.95) 0.02 (1.95) Volatility -0.012** (-2.30) -0.001 (-0.20) FII 0.002** (2.56) 0.001 (-0.20) DII -0.01 (-0.28) (-1.04) Buy-back dummy -0.01 (-0.28) (-1.04) Year FE YES YES Firm FE YES YES Firm specific trend YES YES No of Firms 679 795			
(1.22) (1.10) ROA -0.018*** -0.012*** (-6.63) (-5.82) Tobin's Q 0.02* 0.02 (1.95) (1.62) Volatility -0.012** -0.001 (-2.30) (-0.20) FII 0.002** 0.001 (-2.30) (-0.20) DII -0.01 -0.03 (-0.28) (-1.04) Buy-back dummy -0.01 -0.03 (-0.28) (-1.04) Buy-back dummy +0.01 -0.01 (0.57) (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Firm specific trend YES YES No of Firms 679 795		(5.25)	(=:::)
ROA	Leverage	0.06	0.07
Company Comp		(1.22)	(1.10)
Company Comp			
Tobin's Q 0.02* (1.95) 0.02 (1.62) Volatility -0.012** -0.001 (-2.30) -0.001 FII 0.002** 0.001 (2.56) 0.001 DII -0.01 -0.03 (-0.28) (-1.04) Buy-back dummy -0.01 -0.01 (0.57) -0.01 (-0.49) Year FE YES YES YES Firm Specific trend YES	ROA		
Volatility		(-6.63)	(-5.82)
Volatility	T-1:-:- O	0.02*	0.03
Volatility -0.012**	100in s Q		
C-2.30		(1.95)	(1.62)
C-2.30	Volatility	-0.012**	-0.001
FII 0.002** 0.001 (2.56) (1.02) DII -0.01 -0.03 (-0.28) (-1.04) Buy-back dummy -0.01 -0.01 (0.57) (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795			
DII			()
DII -0.01 (-0.28) -0.03 (-1.04) Buy-back dummy -0.01 (0.57) -0.01 (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795	FII	0.002**	0.001
Buy-back dummy -0.01 (0.57) -0.01 (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795		(2.56)	(1.02)
Buy-back dummy -0.01 (0.57) -0.01 (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795			
Buy-back dummy -0.01 (0.57) -0.01 (-0.49) Year FE YES YES Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795	DII		
Year FE YES YES Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795		(-0.28)	(-1.04)
Year FE YES YES Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795		0.01	0.01
Year FE YES YES Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795	Buy-back dummy		
Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795		(0.57)	(-0.49)
Firm FE YES YES Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795	Year FE	YES	YES
Firm specific trend YES YES Adj. R² (within) 0.38 0.38 No of Firms 679 795			
No of Firms 679 795	Firm specific trend	YES	YES
	Adj. R ² (within)	0.38	0.38
	No of Firms	679	
No of observation 2684 3069	No of observation	2684	3069

Thank You